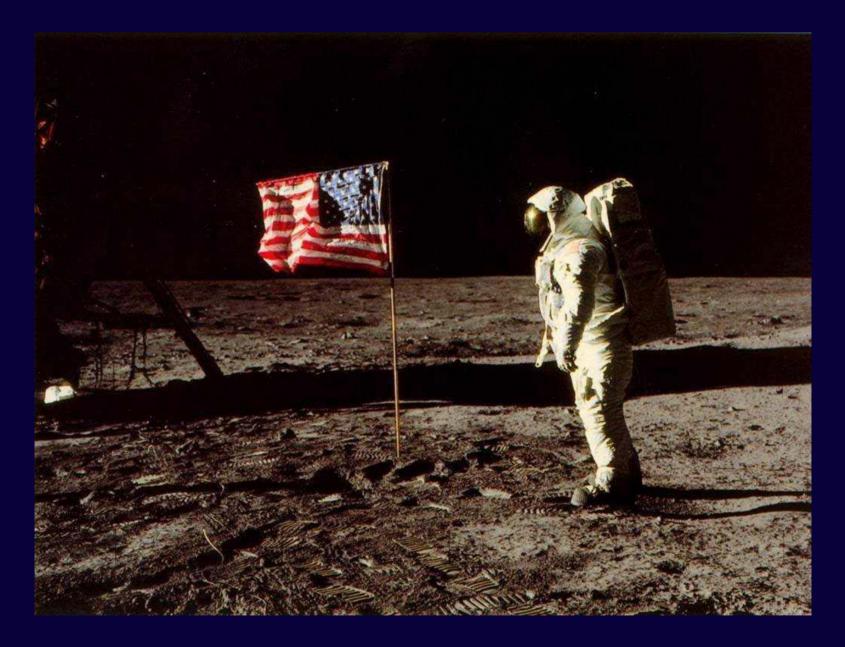
HVMA Knowledge Challenge

Bentley College

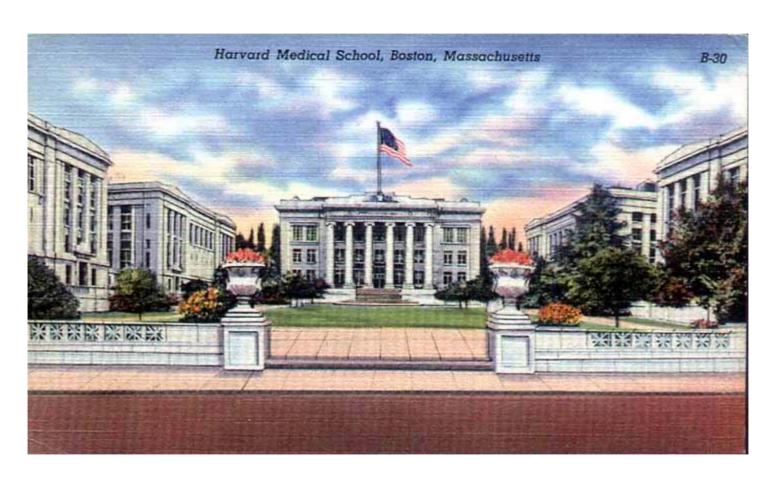
September 27, 2005







1969 Harvard Community Health Plan is born

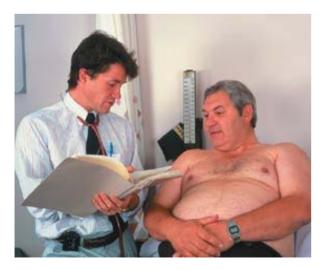


Our patients and HCHP prospered as we took care of patients regardless of their race, ethnicity, creed, origin, health status or income





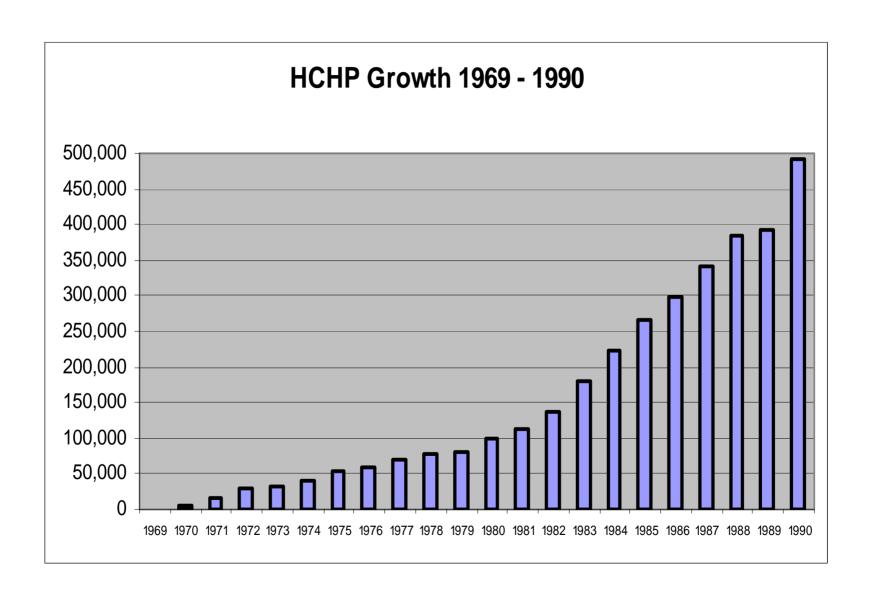








Our early growth was impressive...



1990s...

- Growth slows
- Marketplace changes
- Patients demand more choice
- Harvard Community Health Plan merges with Pilgrim Health Care



1998 Harvard Vanguard was born as a separately incorporated non-profit

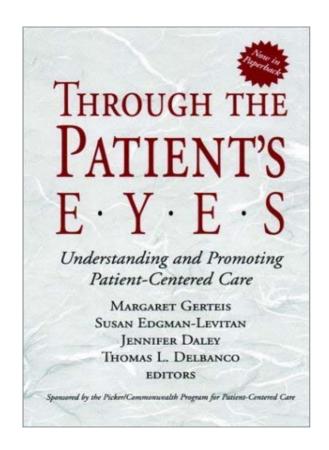
- Our 14 multi-specialty sites began focusing on our core competency, delivering the highest quality care to our patients
- In 2000, we began accepting patients on a fee-for-service basis



Major market and patient trends demand our response

- Boston urban market not growing and our competitors are meeting us on quality and innovation
- Huge consumerist movement reaching the "tipping point"
- Government pushing for innovation in quality and cost electronic health records, pay-for-performance, Institute of Medicine "Crossing the Quality Chasm"
- Employers and payors demanding accountability in quality and cost

Our response... Patient Centered Care...





Harvard Vanguard's Patient Centered Care Imagine if...

- Each patient was known as an individual by their doctor and care team and the patient's stated and anticipated concerns actively addressed
- Our teams, supported by innovative technology, deliver care seamlessly
- Our quality outcomes and patient experience make us market and national leaders
- Our quality of work life make Harvard Vanguard the most desirable workplace for doctors, nurses, and all supporting care givers

As a member of our practice, each patient will receive comprehensive care targeted to his or her needs

- Preventive medicine to maintain wellness
- Evidence-based care of chronic conditions to conserve well-being and promote self-management
- Coordinated care of multiple conditions
- And, regardless of condition, care that is proactive and timely

How do we leverage our knowledge management capabilities to accomplish our goals?

- Provide breakthrough performance in quality outcomes
- Lead the market in patient experience scores
- Recruit and retain the best clinical and support staff
- Meet our financial performance expectations